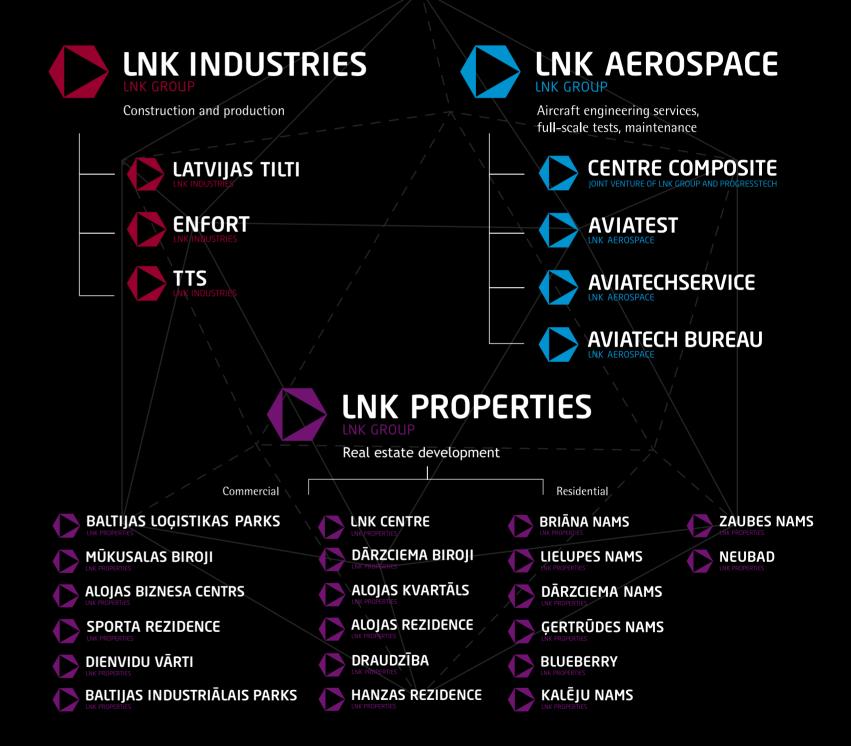
# LNKGROUP

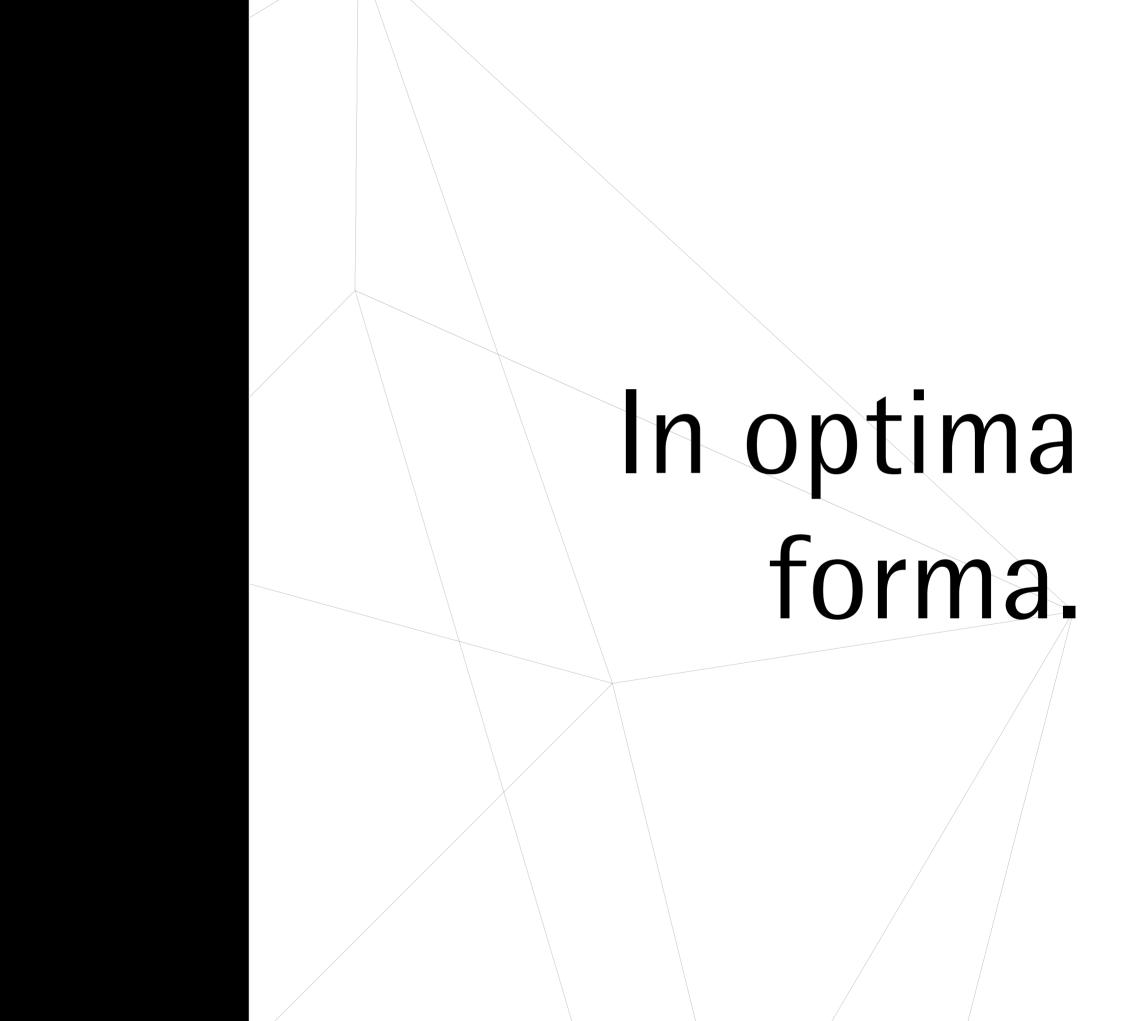
The LNK Group holding company is comprised of companies that strategically operate in three principal directions: construction and production, aircraft engineering services and real estate development.

All business areas within the holding company are consolidated into a highly functional interactive system to provide customers with complex construction, production, and engineering services.

Since its establishment in 1988, the holding company has maintained the best industry traditions: a creative approach to design, high accuracy in production of structures and devices, as well as responsibility for the result. LNK Group pays particular attention to innovative solutions as well as the ability to introduce the most advanced technologies and production practices, thus ensuring operational precision and quality corresponding to the best European standards.









## About LNK Group

In 1988, Alexander Milov established the "LatvNauchKompleks" R&D enterprise (Latvijas Novitātes Komplekss, or LNK - in Latvian), which served as a base for the creation of LNK Group - one of the first private industrial groups of companies in Latvia. The complexity of the tasks handled was due to the specialisation of the enterprise - the design and manufacturing of multichannel automated plants for conducting field tests of aerostructures, followed by construction and engineering structures.

Originally implemented innovativeness and highly professional engineering solutions remain the hallmark of LNK Group. Right from the beginning, LNK assumed management functions as a parent company, assigning operating activities in each professional field to its subsidiaries. We have formed a strong group of highly qualified experts by gathering a team of skilled scientists, engineers and workers. Our enterprise smoothly went through a generational change, while retaining our engineering skills and taking a responsible and comprehensive approach to handling each task.

The main strategic business areas of LNK Group were determined during the first years of its existence: construction and production, experimental and calculating strength studies and maintenance of aviation equipment, as well as real estate development. All of these areas are now being handled and developed successfully.

Enterprises of LNK Industries Group involved in construction and production operations perform the complete cycle of construction works: design, finding the best engineering solutions, even the most unique ones, turnkey construction, operation and maintenance. In addition to operating as general contractors, enterprises of LNK Industries also provide all the basic subcontracting works, using their own workforce and a large fleet of heavy construction machinery.

The reinforced concrete structures we produce, our non-standard equipment, as well as our transport and technological plants and automatic equipment allow us to put the final products on the market, be it manufacturing facilities and marine terminals or "smart" buildings. Additionally, the customer is provided with the best competitive prices and full-scope safeguards of the project, at no extra cost. The participation and reputation of the LNK Industries general contractor in Latvia has helped to attract co-financing from EU structural funds and banking support many times.

In the aviation field, LNK Aerospace also takes a comprehensive approach: the range of services includes strength calculations, rig testing, maintenance and modification of civil aviation planes and helicopters, as well as their certification. In recent years, LNK Aerospace has been involved in the rig testing of new aircraft concepts under the authority of the European Commission.

The Group has been developing LNK Properties, which specialises in commercial and residential real estate, for more than 20 years using its own construction and design resources. The commercial real estate department is involved in the construction and leasing of offices, trade centres and industrial parks. The residential real estate department specialises in the construction of modern high quality residential estates of various comfort levels, with the further sale of apartments.

By preserving the best traditions of the Latvian industry and its human resource capacity, and successfully combining the practical experience of specialists with modern innovations, LNK Group has stepped outside of its native country by establishing branches of the construction and manufacturing LNK Industries Company in Lithuania and Estonia, and is successfully operating in these countries. Industrial equipment manufactured at the plants of LNK Group are exported to Europe and the CIS. The popularity of LNK Aerospace services and industrial purpose products in these markets is growing. LNK Aerospace was initially planned as, and became, an export-orientated division of the Group, working at the forefront of scientific and technological progress.

We are looking forward to cooperating with you!

### LNK Group team



ALEXANDER MILOV
Chairman of the Council



VADIM MILOV Vice Chairman of the Council



ARTYOM MILOV Chairman of the board



DAVID LIPKIN

Member of the board



ANDREY SUBOCH
Member of the board



GENNADY KAMKALOV Member of the board



MAKSIM KRIVUNEC
Development Director



LINDA BOZHA Office manager



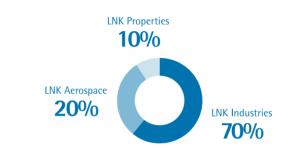
JULIA BELKINA

Marketing and External
Communications Director

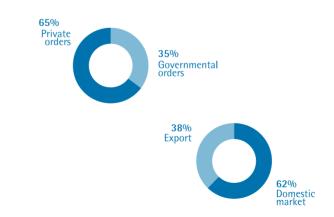
### Facts and figures of LNK GROUP

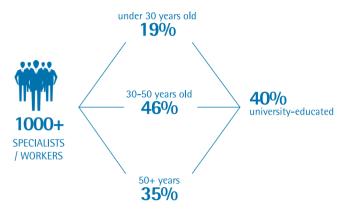


PERCENTAGE DIVISION OF LNK GROUP WORKERS INTO THREE MAIN BRANCHES OF ACTIVITIES

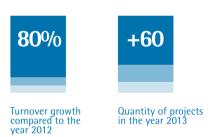


#### STRUCTURE OF SALES VOLUME





#### **ENTERPRISE ACTIVITY**



#### **EXPORT MAP**

LNK Group is exporting its products and services to Finland, Germany, Italy, Denmark, Lithuania, Russia, Belarus, Kazakhstan, Turkmenistan, China and Japan.









# Competencies

- INFRASTRUCTURE DESIGN AND CONSTRUCTION, INCLUDING HYDROTECHNICAL, BRIDGE, TERMINAL AND ARTIFICIAL CONSTRUCTIONS
- UTURNKEY DESIGN AND CONSTRUCTION OF MARINE TERMINALS
- DESIGN AND CONSTRUCTION OF INDUSTRIAL AND CIVIL FACILITIES
- MANUFACTURE OF METAL AND REINFORCED CONCRETE STRUCTURES
- PRODUCTION OF EQUIPMENT FOR TRANSPORTATION AND STORAGE OF THE BULK CARGO



ARTYOM MILOV Chairman of LNK Industries board



JEVGENY LOCOV

Member of the LNK Industries board



ANATOLY GUBENKO
Member of the TTS board



GENNADY KAMKALOV Chairman of Latvijas Tilti board

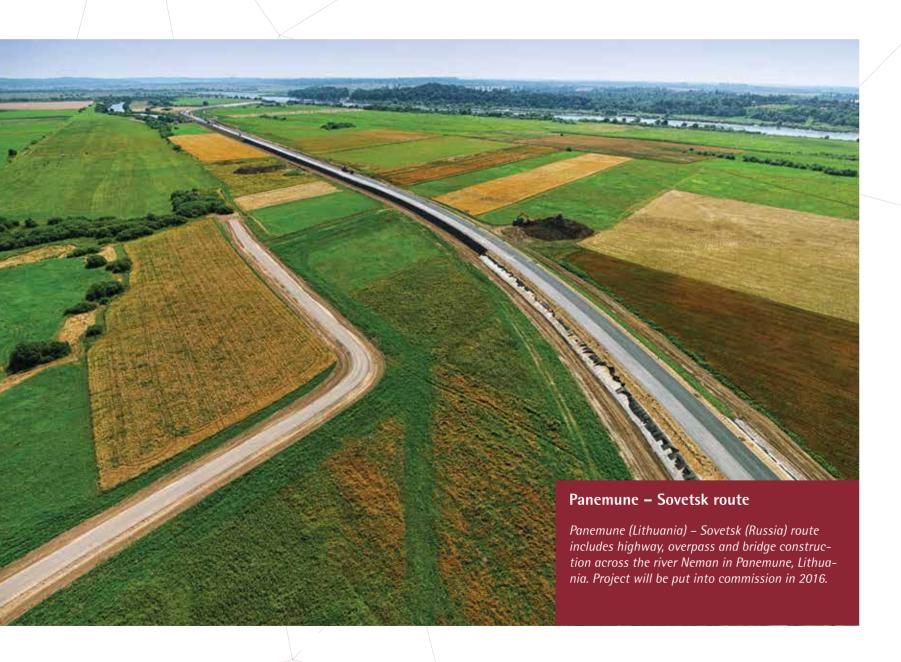


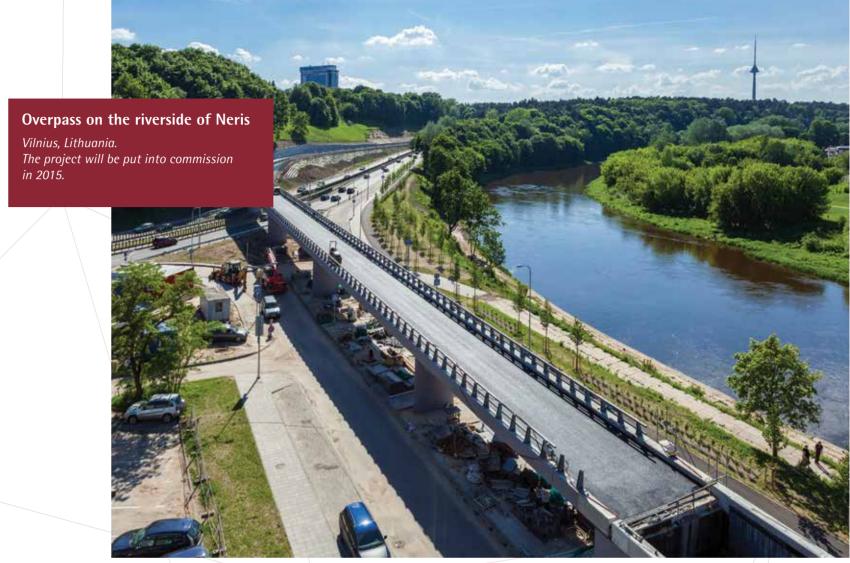
SERGEY KOMAROV Chairman of ENFORT board

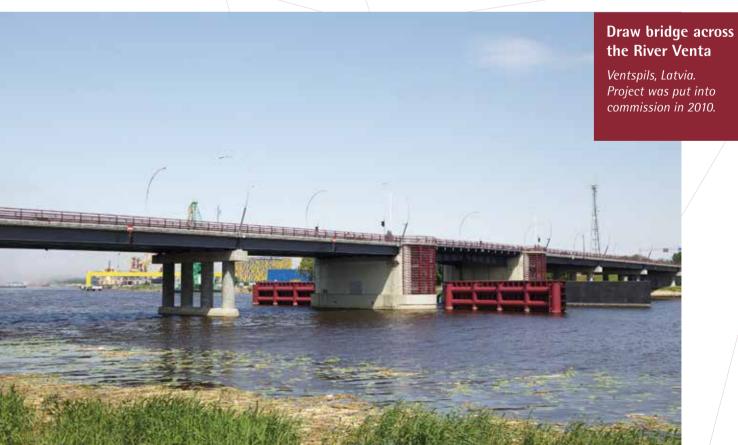
LNK Industries offers its customers holistic, innovative and effective solutions in the design and construction of the most advanced and unique infrastructure facilities, industrial centres and commercial facilities, as well as in equipping them with own-produced technological conveyor systems.

Taking a leading position in the Baltics and using the intellectual and technical resources of their own enterprises, LNK Industries resolves all issues with creativity and competence, providing a guarantee of high quality work execution at all stages of the ongoing project.

# Infrastructure design and construction







# Turnkey design and construction of marine terminals







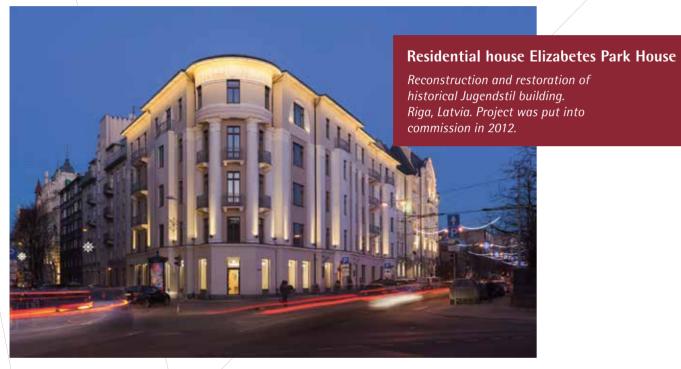
#### Riga Fertilizer Terminal

Modern and secure terminal for transloading and short-term storage of mineral fertilizers in the region of Northern Europe.





# Design and construction of industrial and civil facilities









# Lime transloading terminal Quick lime transloading terminal.

Liepaja, Latvia. The object was commissioned in 2012.

# Aeroc factory Construction materials factory. Salaspils, Latvia. Project was put into commission in 2004.

# Production of equipment for transportation and storage of the bulk cargo



# Manufacture of metal and reinforced concrete structures















# Competencies

- **C** TESTING OF AIRCRAFT EQUIPMENT
- MANUFACTURE OF TESTING EQUIPMENT
- MANUFACTURE OF HIGH-PRECISION PARTS
- STRENGTH ANALYSIS OF COMPOSITE MATERIALS
- SERVICE, MAINTENANCE AND CERTIFICATION OF AIRCRAFT



GEGAM HANAMIRJAN
Member of the LNK Aerospace board



ANDREY BARANOVSKIJ
Director of AviatechBureau



ALEKSEY NASIBULLIN Director of AVIATEST



KONSTANTIN KORCHEMKIN
Director of Centre Composite



VITALY LISOVSKIJ
Director of AviatechService

LNK Aerospace specialises in full scale strength tests of aviation equipment and structures, in the research and development of composite materials, in service, maintenance and improvements according to the service bulletins of aviation equipment, and also provides services for organising and accompanying the international certification of the aviation equipment process in accordance with EASA and MAK standards.

LNK Aerospace unites more than 150 highly qualifies specialists in their projects and offers their clients a full range of engineering, technical and legal services in the sphere of aviation.

The group of companies has gained acknowledgement from the European Commission and the largest international manufacturers of aircraft by joining an innovative European concept-project NICETRIP. LNK Aerospace was assigned to develop and manufacture test rigs for a new generation aircraft and to conduct strength tests.

# Aircraft testing

#### **Helicopter testing**

AVIATEST specialists have tested airframes, units and aggregates of helicopters such as the Mi-1, Mi-2, Mi-4, Mi-6, Mi-38, Mi-26, Ka-126/226 and Ka-62. In recent years, the laboratory has been performing the testing of helicopter units and aggregates for the major European manufacturers AgustaWestland and Airbus Helicopters that are also cooperating with us within the international NICETRIP programme.



#### Aircraft testing

Over the years, AVIATEST Research and Testing Centre has performed structural tests for airframes such as the II-18, Yak-40, Yak-18 and An-24. The laboratory has also tested the airframe of a Tu-134 (both A and B), high-lift wing of a Tu-334, fuselage and a high-lift wing of an SSJ-100 and components of an MS-21.



#### **Component testing**

AVIATEST Research and Testing Centre conducts a whole spectrum of trials that provide the life span and certification of aircraft equipment. This includes trials of elementary samples of individual units. For component trials AVIATEST offers a package of services that includes: design and construction of test rigs (mechanical constructions of the control and measurement system) and trials that correspond with the Customer's technical assignment. Component trials are accompanied with all the necessary measurements, sensor monitoring of the trial object and analysis of behaviour and reasons for fracture.



# Manufacturing of test rigs

#### **European competences**

AVIATEST has gained the right to take part in the international NICETRIP project. Within this project, leading European aircraft manufacturers construct a convertiplane – flying machine of the new generation – under the aegis of the European Commission. As a part of the programme, AVIATEST designed, manufactured and tested the rotor system of the convertiplane. Tests began in August 2014 in Riga.

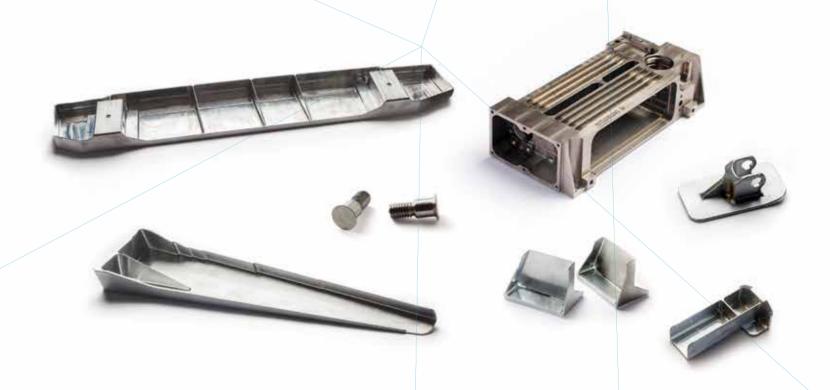


#### Helicopter gear testing rig

This unique rig is constructed to test gears and transmissions of helicopters and their modifications. The rig is developed by the AVIATEST enterprise.



# High-precision machining



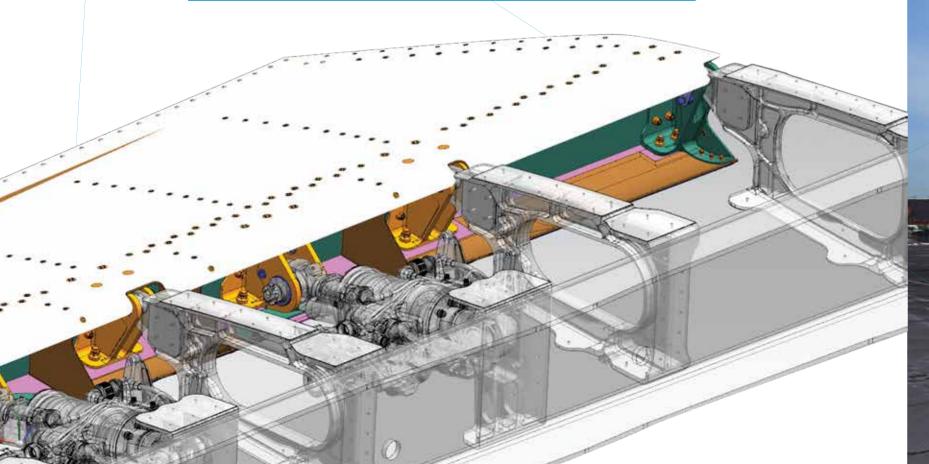
AVIATEST provides a wide spectrum of mechanical and assembly components manufacturing services. Solved production problems: mechanical processing, heat processing, electroplating, welding, assembly, various types of controls, including non-destructive ones (magnetic powder, radiological), measuring of geometrical dimensions using a portal CMM and a microscope.



# Durability calculations for composite materials

The main strategic directions of Centre Composite is the development and analysis of mathematical models for the aircraft industry. Centre Composite specialises in:

- development and implementation of application analysis methods of the static and dynamic behaviour of composite materials structures' elements and metal structures.
- performance of calculation and trial works associated with the analysis and design of products made of composite materials and metal.
- accompaniment of engineering documentation and certification documents issue.









- MŪKUSALAS BIROJI
- ALOJAS BIZNESA CENTRS
- SPORTA REZIDENCE
- DIENVIDU VĀRTI
- BALTIJAS INDUSTRIĀLAIS PARKS

#### LNK CENTRE

- DĀRZCIEMA BIROJI
  - RZCIEMA BIRUJI
    OPERTIES
- ALOJAS KVARTĀLS
- ALOJAS REZIDENCE
- DRAUDZĪBA
  LNK PROPERTIES
- HANZAS REZIDENCE

  LNK PROPERTIES

- BRIĀNA NAMS
- I HEHIPES NAMS
  - PES NAMS

ZAUBES NAMS

- DĀRZCIEMA NAMS
- GERTRŪDES NAMS
- BLUEBERR LINK PROPERTIES
- KALĒJU NAMS

# Competencies

- CONSTRUCTION AND DEVELOPMENT OF INDUSTRIAL, TRADE, OFFICE AND RESIDENTIAL BUILDINGS
- □ LEASE AND SALE OF REAL ESTATE
- PROPERTY MANAGEMENT AND MAINTENANCE AFTER COMMISSION-ING



ALEKSANDRA STRODE Head of the Residential Real Estate Department of LNK Properties



PAVEL BROITMAN

Head of the Commercial Real Estate
Department of LNK Properties



LUDMILA BLINOVA
Director of IQ Properties
Service Company

LNK Properties specialises in the construction and development of industrial, trade, office and residential buildings for further lease and sale while also offering management and maintenance services for operational real estate.

Based on vast scientific and engineering experience, for more than 10 years already, LNK Properties has successfully combined an innovative approach to the construction and western management approach, offering its customers a perfect blend of price and quality, as well as solving all issues as promptly as practicable.

A one stop principle in real estate project development ensures the high quality of the product, decent reputation and sustainable position on the market. This allows our customers and partners to build a long-term strategy and get benefits from real estate investments.

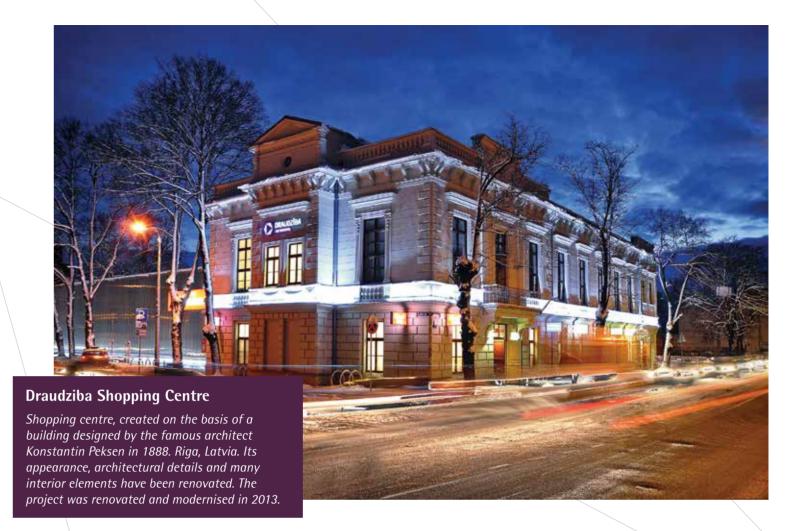
## Commercial real estate

#### Alojas Biznesa Centrs

A-class office centre. Riga, Latvia. Awarded with a green certificate for meeting ecology and energy saving norms. The building has a unique three-level underground car park. The project was put into commission in 2009.







#### Baltijas Industrialais Parks

Total area of manufacture, storage and office facilities – 35 000 sq. m. Park area – 10 hectares. The second phase of infrastructure development of the technological park was finished in 2014.



# Residential real estate









The Charity Fund, established by LNK Group holding in 2010, has combined efforts of holding's enterprises and its partners, providing the best charity project management and maximum effectiveness of its achievement. Charity Fund gives support to both children and adults, who are having significant health problems, to poor and to people with special needs. The Fund supports all sorts of communities: sports, educational, cultural, religious, ethnic minority groups alongside with the retired construction industry workers. Charity Fund's priority is the support of education and the diversification of Latvian civil society.





IRBE TRAVEL is one of the leaders of the Latvian tourism market. For more than 20 years already, the enterprise has offered its clients a full service package – from booking tickets to the development and service of individual tours. Our employees' high level of expertise and vast experience in premium class service guarantees good vacations and successful business trips for all of the agency's clients.

The enterprise has IATA accreditation, as well as a number of other certificates that are necessary for working on an international travel market. Being a part of LNK Group IRBE TRAVEL has an opportunity to guarantee the perfect quality of their services.



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